

Florence Crittenton Services of Colorado

Financial Statements

June 30, 2025 and 2024

(With Independent Auditor's Report Thereon)



Independent Auditor's Report

Board of Directors Florence Crittenton Services of Colorado

Opinion

We have audited the accompanying financial statements of the Florence Crittenton Services of Colorado, which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Florence Crittenton Services of Colorado as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Florence Crittenton Services of Colorado and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Florence Crittenton Services of Colorado's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

**Board of Directors
Florence Crittenton Services of Colorado**

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Florence Crittenton Services of Colorado's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Florence Crittenton Services of Colorado's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Kundinger, Corder & Montoya, P.C.

October 16, 2025

Florence Crittenton Services of Colorado
Statements of Financial Position
June 30, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	\$ 422,393	1,637,542
Grants and contributions receivable	81,748	3,246
Accounts receivable	126,436	64,029
Investments (notes 3 and 6)	10,427,326	9,051,510
Beneficial interests in assets held by others (notes 4, 6, and 9)	722,308	661,246
Beneficial interest in perpetual trust (note 5, 6, and 9)	154,167	149,884
Prepaid expenses and other assets	18,684	43,621
Property and equipment, net (note 7)	3,418,903	3,486,923
Total assets	\$ 15,371,965	15,098,001
Liabilities and Net Assets		
Accounts payable and accrued liabilities	\$ 114,576	47,241
Accrued payroll expenses	222,696	348,059
Deferred revenue	16,675	5,000
Total liabilities	353,947	400,300
Net assets without donor restrictions		
Operating	3,025,056	1,787,620
Net assets in property and equipment	3,418,903	3,486,923
Board designated (note 9)	7,832,247	8,510,017
Total net assets without donor restrictions	14,276,206	13,784,560
Net assets with donor restrictions (note 9)	741,812	913,141
Total net assets	15,018,018	14,697,701
Commitments (notes 8 and 10)		
Total liabilities and net assets	\$ 15,371,965	15,098,001

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado
Statement of Activities
Year Ended June 30, 2025

	Without donor restrictions	With donor restrictions	Total
Operating revenue and support			
Grants and contributions	\$ 1,714,828	381,022	2,095,850
Government grants	286,244	–	286,244
Special events revenue	165,238	–	165,238
Less direct expenses	(99,479)	–	(99,479)
Denver Public Schools in-kind revenue	2,559,823	–	2,559,823
Program service fees	2,283,280	–	2,283,280
Miscellaneous income	2,859	–	2,859
Net assets released from restrictions (note 9)	561,183	(561,183)	–
Total operating revenue and support	<u>7,473,976</u>	<u>(180,161)</u>	<u>7,293,815</u>
Operating Expenses			
Program services			
Early Childhood Education Center	2,433,727	–	2,433,727
Student and family support program	1,784,150	–	1,784,150
Florence Crittenton High School	2,559,823	–	2,559,823
Total program services	<u>6,777,700</u>	<u>–</u>	<u>6,777,700</u>
Supporting services			
General and administrative	698,554	–	698,554
Fund raising	689,579	–	689,579
Total supporting services	<u>1,388,133</u>	<u>–</u>	<u>1,388,133</u>
Total operating expenses	<u>8,165,833</u>	<u>–</u>	<u>8,165,833</u>
Net loss from operations	<u>(691,857)</u>	<u>(180,161)</u>	<u>(872,018)</u>
Non-operating activities			
Net investment return	1,126,990	–	1,126,990
Change in value of assets held by others (note 4)	56,513	4,549	61,062
Change in value of perpetual trust (note 5)	–	4,283	4,283
Total non-operating activities	<u>1,183,503</u>	<u>8,832</u>	<u>1,192,335</u>
Change in net assets	491,646	(171,329)	320,317
Net assets at beginning of year	<u>13,784,560</u>	<u>913,141</u>	<u>14,697,701</u>
Net assets at end of year	<u>\$ 14,276,206</u>	<u>741,812</u>	<u>15,018,018</u>

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado
Statement of Activities
Year Ended June 30, 2024

	Without donor restrictions	With donor restrictions	Total
Operating revenue and support			
Grants and contributions	\$ 1,666,023	415,493	2,081,516
Government grants	191,282	–	191,282
Special events revenue	163,620	–	163,620
Less direct expenses	(83,023)		(83,023)
Other specified giving	–	36,080	36,080
Denver Public Schools in-kind revenue	2,581,963	–	2,581,963
Program service fees	2,490,783	–	2,490,783
Miscellaneous income	2,598	–	2,598
Net assets released from restrictions (note 9)	430,524	(430,524)	–
Total operating revenue and support	<u>7,443,770</u>	<u>21,049</u>	<u>7,464,819</u>
Operating expenses			
Program services			
Early Childhood Education Center	2,091,227	–	2,091,227
Student and family support program	1,373,871	–	1,373,871
Florence Crittenton High School	2,581,963	–	2,581,963
Total program services	<u>6,047,061</u>	<u>–</u>	<u>6,047,061</u>
Supporting services			
General and administrative	552,355	–	552,355
Fund raising	560,343	–	560,343
Total supporting services	<u>1,112,698</u>	<u>–</u>	<u>1,112,698</u>
Total operating expenses	<u>7,159,759</u>	<u>–</u>	<u>7,159,759</u>
Net income from operations	<u>284,011</u>	<u>21,049</u>	<u>305,060</u>
Non-operating activities			
Net investment return	1,234,157	–	1,234,157
Change in value of assets held by others (note 4)	47,994	5,937	53,931
Change in value of perpetual trust (note 5)	–	10,110	10,110
Total non-operating activities	<u>1,282,151</u>	<u>16,047</u>	<u>1,298,198</u>
Change in net assets	1,566,162	37,096	1,603,258
Net assets at beginning of year	<u>12,218,398</u>	<u>876,045</u>	<u>13,094,443</u>
Net assets at end of year	<u>\$ 13,784,560</u>	<u>913,141</u>	<u>14,697,701</u>

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado
Statement of Functional Expenses
Year Ended June 30, 2025

	Program services				Supporting services			
	Early Childhood Education Center	Student and family support program	Florence Crittenton High School	Total program services	General and administrative	Fund raising	Total supporting services	Total
Salaries	\$ 1,420,813	878,164	1,744,215	4,043,192	468,350	465,529	933,879	4,977,071
Employee benefits	307,322	148,439	398,505	854,266	42,349	82,348	124,697	978,963
Payroll taxes	120,309	68,486	133,432	322,227	35,895	36,856	72,751	394,978
Total salaries and related expenses	1,848,444	1,095,089	2,276,152	5,219,685	546,594	584,733	1,131,327	6,351,012
Client support	86,578	405,749	283,671	775,998	–	1,052	1,052	777,050
Occupancy	340,112	80,088	–	420,200	8,588	12,882	21,470	441,670
Depreciation	115,706	79,159	–	194,865	3,083	9,066	12,149	207,014
Special event direct expenses	–	–	–	–	–	99,479	99,479	99,479
Organizational costs	13,264	32,237	–	45,501	59,697	10,201	69,898	115,399
Consultants	5,192	42,622	–	47,814	52,136	9,524	61,660	109,474
Staff development	7,559	16,330	–	23,889	13,330	4,867	18,197	42,086
Office costs	16,782	20,469	–	37,251	10,701	27,007	37,708	74,959
Marketing/public relations	90	12,407	–	12,497	4,425	30,247	34,672	47,169
Total expenses	2,433,727	1,784,150	2,559,823	6,777,700	698,554	789,058	1,487,612	8,265,312
Less expenses netted with revenue in the statement of activities								
Special events direct benefits to donors	–	–	–	–	–	(99,479)	(99,479)	(99,479)
Total expenses reported in statement of activities	\$ 2,433,727	1,784,150	2,559,823	6,777,700	698,554	689,579	1,388,133	8,165,833

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado
Statement of Functional Expenses
Year Ended June 30, 2024

	Program services				Supporting services			
	Early Childhood Education Center	Student and family support program	Florence Crittenton High School	Total program services	General and administrative	Fund raising	Total supporting services	Total
Salaries	\$ 1,194,159	670,682	1,636,830	3,501,671	359,529	358,382	717,911	4,219,582
Employee benefits	284,413	99,022	373,853	757,288	34,058	46,510	80,568	837,856
Payroll taxes	90,003	48,057	125,217	263,277	25,591	25,837	51,428	314,705
Total salaries and related expenses	1,568,575	817,761	2,135,900	4,522,236	419,178	430,729	849,907	5,372,143
Client support	91,092	282,533	446,063	819,688	–	788	788	820,476
Occupancy	291,350	67,833	–	359,183	7,706	11,765	19,471	378,654
Depreciation	106,389	76,672	–	183,061	2,834	8,694	11,528	194,589
Special event direct expenses	–	–	–	–	–	83,023	83,023	83,023
Organizational costs	10,952	7,431	–	18,383	35,237	12,000	47,237	65,620
Consultants	9,408	84,236	–	93,644	67,948	41,927	109,875	203,519
Staff development	5,736	18,691	–	24,427	9,186	3,921	13,107	37,534
Office costs	7,725	12,940	–	20,665	8,133	34,540	42,673	63,338
Marketing/public relations	–	5,774	–	5,774	2,133	15,979	18,112	23,886
Total expenses	2,091,227	1,373,871	2,581,963	6,047,061	552,355	643,366	1,195,721	7,242,782
Less expenses netted with revenue in the statement of activities								
Special events direct benefits to donors	–	–	–	–	–	(83,023)	(83,023)	(83,023)
Total expenses reported in statement of activities	\$ 2,091,227	1,373,871	2,581,963	6,047,061	552,355	560,343	1,112,698	7,159,759

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado
Statements of Cash Flows
Years Ended June 30, 2025 and 2024

	2025	2024
Cash flows from operating activities		
Change in net assets	\$ 320,317	1,603,258
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities		
Depreciation	207,014	194,589
Net realized and unrealized gains on investments	(927,735)	(1,072,863)
Change in value of beneficial interests in assets held by others	(61,062)	(53,931)
Change in value of beneficial interest in perpetual trusts	(4,283)	(10,110)
Change in operating assets and liabilities		
Grants and contributions receivable	(78,502)	4,867
Accounts receivable	(62,407)	(11,537)
Prepaid expenses and other assets	24,937	(43,491)
Accounts payable and accrued liabilities	67,335	33,214
Accrued payroll expenses	(125,363)	105,897
Deferred revenue	11,675	4,000
Net cash (used in) provided by operating activities	(628,074)	753,893
Cash flows from investing activities		
Net purchases of investments	(448,081)	(150,438)
Purchases of property and equipment	(138,994)	(7,054)
Net cash used in investing activities	(587,075)	(157,492)
Net (decrease) increase in cash and cash equivalents	(1,215,149)	596,401
Cash and cash equivalents at beginning of year	1,637,542	1,041,141
Cash and cash equivalents at end of year	\$ 422,393	1,637,542
Non-cash activities		
Services and education materials received from Denver Public Schools	\$ 2,559,823	2,581,963
Supplemental cash flow information		
Interest paid	\$ 6,372	8,761

See the accompanying notes to the financial statements.

Florence Crittenton Services of Colorado

Notes to Financial Statements

June 30, 2025 and 2024

(1) Summary of Significant Accounting Policies

(a) Organization

Florence Crittenton Services of Colorado (the Organization) is a Denver-based nonprofit with 130 years of experience providing quality programs to teen mothers and their children. The Organization's mission is to educate, prepare, and empower teen mothers and their children. Using a trauma-responsive, two generation program model, teen families are supported through education, early childhood education, health and wellness, and economic and social asset building. The service model focuses on both mom and child and allows the Organization to more than double the national high school graduation rate of teen mothers and ensures their children are kindergarten ready.

The Organization's collaborative campus provides a high-quality Early Childhood Education Center and wraparound service of the Student and Family Support Program. Additionally, the Organization continues its private-public partnership with Denver Public Schools providing a high school education at the Florence Crittenton High School, and partners with Denver Health who operates the Alethia E. Morgan, MD Health Center.

As part of the strategic vision to expand wrap-around services for teen moms, the Organization has identified and researched an affordable housing project that will require an estimated \$10M to \$15M investment. To achieve this vision, the Organization has been building reserves for this purpose.

Description of Program Services

Early Childhood Education Center

Florence Crittenton Services' Early Childhood Education Center (ECE) has been rated four stars by Colorado Shines, a testament to the quality programming that it offers. The ECE Center can serve up to 108 children from ages 6 weeks through preschool. Using a play-based approach that combines activities from the Creative Curriculum® and Conscious Discipline®, the center promotes every aspect of the child's development, including social-emotional growth. The center uses the Teaching Strategies GOLD® to assess progress, and teen moms participate in parent-teacher conferences with their child's ECE Center teachers. "Mommy and Me" activities are offered on a regular basis, providing essential time to develop strong attachments and support child development education for our young moms. The ECE center also provides books and activities for families to enjoy at home.

Student and Family Support Program

Florence Crittenton Services' Student and Family Support Program (SFSP) provides customized wraparound services for teen moms and helps them connect with community resources to meet their immediate needs. The SFSP is a team of professionals trained in trauma-informed, strengths-based case management. Every young mom is paired with a Family Advocate who provides one-on-one assistance in accessing basic needs such as, housing, food, supplemental income, and social emotional education that includes, life skills, parenting classes, support groups, art therapy, cooking, health, and nutrition classes. As part of the SFSP services, the Family Resource Center builds leadership skills, creates career readiness workshops, supports family engagement activities, and plans extracurricular activities that create community connections. Additionally, the campus has dedicated space in which community partners provide an array of critical services such as mental health and financial and legal services. These services are open to teen mothers, young fathers, and their family members.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(a) Organization, Continued

Florence Crittenton High School

Florence Crittenton High School is a designated Alternative Education Center and offers a well-rounded education for pregnant and parenting students in grades 9 through 12. It offers a Culturally and Linguistically Responsive Instruction, focuses on implementing a Black Excellence plan, and provides Special Education Services to make educational equity a reality to all students. At Florence Crittenton High School, inquiry and critical thinking are central to teaching and learning. Teaching and learning allow students to develop the academic, social-emotional, and leadership skills that will empower them to succeed in college, career, and life. The young moms can access either a high school diploma or General Education Diploma through the Denver Public Schools curriculum. Additionally, each mom has access to post-secondary planning and career readiness training. The young moms can also participate in the MEDConnect program. This program is a multi-year course of study that prepares young moms for medical careers and can include certification in Phlebotomy and EKG.

The Alethia E. Morgan, MD Health Center is operated by Denver Health in partnership with Florence Crittenton Services and Denver Public Schools, allowing teen mothers to access free health care for themselves and their child. The on-campus Health Center positively impacts maternal-child health outcomes and features the only school-based health center in Colorado to provide both obstetric and pediatric care. Services provided at the Health Center include immunizations, mental health counseling and psychiatric care, dental services, and lactation support. The Health Center partners with the Supplemental Nutrition program for Women, Infants and Children (WIC) to help young moms access formula and other staples needed for infant care.

(b) Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting, and accordingly reflect all significant receivables, payables, and other liabilities.

(c) Financial Statement Presentation

The Organization is required to present information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

(d) Measure of Operations

The statements of activities report all changes in net assets, including changes resulting from both operating and non-operating activities. Operating activities consist of those items attributable to the Organization's ongoing program activities and contributions and grants. Non-operating activities are limited to activities to be of a more unusual or nonrecurring nature, and mainly consist of investment return.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(e) Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all unrestricted highly liquid investments with original maturities of three months or less, that are not held as part of the investment portfolio, to be cash equivalents.

(f) Concentrations

Financial instruments which potentially subject the Organization to concentrations of credit risk consist of cash and cash equivalents, investments, beneficial interests in assets held by others, and receivables. The Organization places its cash and cash equivalents with creditworthy, high quality, financial institutions. At times, a portion of these cash balances may not be insured by the Federal Deposit Insurance Corporation or related entity.

The Organization has significant investments and is, therefore, subject to concentrations of credit risk. Investments are made by investment advisors engaged by the Organization and are monitored by a committee of its board of directors and management. The assets in the beneficial interest in assets held by others are managed by The Denver Foundation and Rose Community Foundation and are monitored by the board of directors and management. Though the market value of investments is subject to fluctuations on a year-to-year basis, management believes the investment policy is prudent for the long-term welfare of the Organization.

Credit risk with respect to receivables is generally diversified due to the number of entities and credit-worthiness of the organizations and individuals that make payments to the Organization.

The Organization receives a substantial amount of its support from various state and local government agencies. If a significant reduction in the future level of this support occurs with no offsetting increase in other funding streams, or if certain reimbursable costs are disallowed, it may have an effect on the Organization's programs and activities.

(g) Investments

Investments are recorded at cost, if purchased, or at fair value, if donated. Thereafter, investments are reported at their fair values in the statements of financial position. Fair value is determined as more fully described below. The Organization's management is responsible for the fair value measurement of investments reported in the financial statements and believes that the reported values are reasonable. Investment return consists of the Organization's distributive share of any interest, dividends, and capital gains and losses generated from sales of investments. Gains and losses attributable to investments are realized and reported upon a sale or disposition of the investment. Unrealized gains and losses are included in the change in net assets in the statements of activities.

(h) Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset in the principal or most advantageous market for the asset in an orderly transaction between market participants on the measurement date. Fair value should be based on the assumptions market participants would use when pricing an asset. Generally accepted accounting principles in the U.S. establish a fair value hierarchy that prioritizes investments based on those assumptions. The fair value hierarchy gives the highest priority to quoted prices in active markets (observable inputs) and the lowest priority to an entity's assumptions (unobservable inputs).

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(h) Fair Value Measurements, Continued

Assets are grouped in three levels based on the markets in which the assets are traded and the reliability of the assumptions used to determine fair value. These levels are:

- Level 1 Unadjusted quoted market prices for identical assets or liabilities in active markets as of the measurement date.
- Level 2 Inputs other than quoted market prices that are observable for the asset/liability, either directly or indirectly.
- Level 3 Unobservable inputs that cannot be corroborated by observable market data.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. These classifications (Level 1, 2 and 3) are intended to reflect the observability of inputs used in the valuation of investments and are not an indication of risk or liquidity.

The beneficial interest in perpetual trust has been valued using a market approach. The fair value of the beneficial interest is determined by calculating the Organization's proportionate share of the fair value of the assets contributed to the trust as determined by the trustee. Investments in money market funds, exchange traded funds, and marketable equity securities with readily determinable fair values are reported at fair value based on quoted prices in active markets. Treasury bills are valued based on prices currently available on comparable securities. The endowment funds held at The Denver Foundation and Rose Community Foundation are recorded at the amount provided by the Foundations, which is based upon the Organization's pro-rata interest in the investments held by the Foundations.

(i) Property and Equipment

Property and equipment is recorded at cost, if purchased or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, which range from five to forty years. The Organization's policy is to capitalize all expenditures for property and equipment in excess of \$5,000 and with an estimated useful life greater than one year, and to expense normal repairs and maintenance as incurred. When assets are sold, retired, or otherwise disposed of, the applicable costs are removed from the accounts and any resulting gain or loss is recognized.

(j) Revenue Recognition

Grants and Contributions

Grants and contributions are recognized when cash, securities or other assets, and unconditional promises to give are received. Conditional promises to give, that is, those with a measurable performance barrier and a right of return are not recognized until the conditions on which they depend are substantially met. Should the Organization substantially meet the conditions in the same period that the contribution was received, and barring any further donor restrictions, the Organization has elected to recognize the revenue in net assets without donor restrictions. Payments received in advance of conditions being met are recorded as refundable advances in the statements of financial position. At June 30, 2025 and 2024, conditional contributions from foundations total \$560,397 and \$75,000, respectively, none of which have been received in advance.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(j) Revenue Recognition, Continued

Grants and Contributions, Continued

Government grants are treated as contributions that are conditioned upon certain performance requirements and the incurrence of allowable qualifying expenses. At June 30, 2025, conditional government grants outstanding total \$279,609. There were no conditional government grants outstanding at June 30, 2024.

Grants and contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions, including contributions receivable, that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized. All other donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Grants and contributions receivable are recorded at net realizable value if expected to be collected in one year and at fair value if expected to be collected in more than one year. Management uses the direct write-off method to determine uncollectable amounts. In determining the collectability of receivables, management considers past collection experience and performs an analysis of subsequent collections. Uncollectible amounts are written off against bad debt in the period they are determined to be uncollectible. For the years ended June 30, 2025 and 2024, no write-offs were recorded. Grants and contributions of \$36,748 are expected to be collected in the year ending June 30, 2026. The remaining \$45,000 is expected to be collected during the year ending June 30, 2027.

Program Service Fees

A significant portion of the Organization's revenue is derived from contracts, mostly from government agencies, to provide school, ECE Center, and SFSP services to teen mothers and their children. Program service fees are deemed to be earned and are reported as revenue when the Organization has incurred expenditures or performed services in compliance with the provisions of the respective service agreements. Cash received for contracts in excess of allowable expenses incurred is recorded as deferred revenue, and allowable expenses incurred on contracts in excess of cash received are recorded as a receivable. Accounts receivable represent claims for reimbursement and other fees earned or due under contract and fee agreements. Management uses the direct write-off method to determine uncollectable amounts. In determining the collectability of receivables, management considers past collection experience and performs an analysis of subsequent collections. Uncollectible amounts are written off against credit losses in the period they are determined to be uncollectible. For the years ended June 30, 2025 and 2024, no write-offs were recorded. Receivable balances are considered to be past due based on contractual terms.

Special Events

Revenue from fundraising events is recognized during the period in which the event is held. Cash received but not yet earned is reported as deferred revenue.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(k) Donated Goods and Services

Donated goods are recorded as contributions and expenses at fair value on the date of donation. Donated professional services are recorded as contributions and corresponding expenses at their estimated fair values at the date of donation based upon information provided by third parties, such as the standard hourly rate charged by the professional. Donated professional services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by the people with those skills, and would otherwise be purchased by the organization. All donated goods and services from DPS were utilized by the Organization's program services. The Organization did not monetize any donated goods. There were no donor-imposed restrictions associated with the donated goods and services. For the years ended June 30, 2025 and 2024, the Organization received donated services and education materials from DPS of \$2,559,823 and \$2,581,963, respectively. The Organization also received other donated professional services of \$46,300 and \$24,492, respectively, which is included in grants and contributions in the statements of activities.

A number of volunteers and companies have donated time in connection with the Organization's activities. The value of this contributed time has not been reflected in the accompanying financial statements because it does not meet the criteria for recognition.

(l) Functional Allocation of Expenses

The costs of providing program and supporting services have been summarized on a functional basis in the accompanying statements of functional expenses. The Organization incurs expenses that directly relate to, and can be assigned to, a specific program or supporting activity. The Organization also conducts a number of activities which benefit both its program objectives as well as supporting services (i.e. fund raising and general and administrative activities). These costs, which are not specifically attributable to a specific program or supporting activity, are allocated by management on a consistent basis among program and supporting services benefited, based on either financial or nonfinancial data, such as headcount, square-footage, or estimates of time and effort incurred by personnel.

(m) Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(n) Income Taxes

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the Organization qualifies for the charitable contribution deduction. Income from activities not directly related to the Organization's tax-exempt purpose is subject to taxation as unrelated business income. There was no unrelated business income subject to tax in 2025 or 2024.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(n) Income Taxes, Continued

Management is required to evaluate tax positions taken by the Organization, and to recognize a tax liability if the Organization has taken an uncertain position that probably would not be sustained upon examination by taxing authorities. The Organization believes it has appropriate support for any positions taken and that none would require recognition of a liability or disclosure in the financial statements. The Organization is subject to routine audits by tax jurisdictions; however, there are currently no audits for any tax periods in progress. The three previous tax years remain subject to examination by the IRS.

(o) Subsequent Events

The Organization has evaluated all subsequent events through October 16, 2025, which is the date the financial statements were available to be issued.

(2) Liquidity and Availability of Financial Assets

The following reflects the Organization's financial assets that are available for general expenditure within one year as of June 30:

	<u>2025</u>	<u>2024</u>
Financial assets at year-end		
Cash and cash equivalents	\$ 422,393	1,637,542
Grants and contributions receivable	81,748	3,246
Accounts receivable	126,436	64,029
Investments	<u>10,427,326</u>	<u>9,051,510</u>
Total financial assets at year-end	11,057,903	10,756,327
Less net assets with purpose restrictions	<u>(522,584)</u>	<u>(702,745)</u>
Financial assets available to meet expenditures within one year	\$ <u>10,535,319</u>	<u>10,053,582</u>

As part of its liquidity management, the Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. The Organization has a goal to maintain financial assets on hand to meet 120 days of normal operating expenses.

The Organization's board of directors has designated a portion of net assets without donor restrictions for specific purposes (see note 9). Although the Organization does not intend to spend from the board-designated funds, the funds could be made available for current operations, with board approval, if needed.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(3) Investments

Investments are comprised of the following at June 30:

	<u>2025</u>	<u>2024</u>
Equities	\$ 7,888,974	7,001,353
Money market funds	1,025,255	583,616
Fixed income	1,300,481	1,258,449
Mutual funds invested in fixed income	<u>212,616</u>	<u>208,092</u>
Total investments	\$ <u>10,427,326</u>	<u>9,051,510</u>

(4) Beneficial Interests in Assets Held by Others

The beneficial interests in assets held by others consists of investments held by The Denver Foundation and Rose Community Foundation.

The Organization previously transferred donor-restricted endowment funds to The Denver Foundation (the Foundation) to be administered by the Foundation. The endowment fund is named The Parent Pathways, Inc. Florence Crittenton Legacy Fund (the Legacy Fund). Income from the fund must be used to support the operations of the Florence Crittenton ECE Center. The Foundation holds, manages, invests, reinvests, administers, and distributes all such assets. The Organization is entitled to receive 5% of the endowment fund in equal quarterly distributions based on the value of the fund as of December 31st of the preceding calendar year. For the years ended June 30, 2025 and 2024, no distributions were taken from the endowment fund and no contributions were made to the endowment fund. Assets held at the Foundation totaled \$65,061 and \$60,512 as of June 30, 2025 and 2024, respectively. The change in value of the assets held by the Foundation totaled \$4,549 and \$5,937 for the years ended June 30, 2025 and 2024, respectively.

The Organization's board of directors previously elected to transfer funds for a permanent endowment to be held by the Rose Community Foundation to support the operations of the Organization. The endowment was named The Dorothea Hogue Endowment Fund. Income from the fund must be used to support the operations of Florence Crittenton. Rose Community Foundation holds, manages, invests, reinvests, administers, and distributes all such assets. The Organization is entitled to receive 5% of the fund balance at December 31 annually. For the years ended June 30, 2025 and 2024, no distributions were taken from the fund and no contributions were made to the fund. Assets held at Rose Community Foundation totaled \$657,247 and \$600,734 as of June 30, 2025 and 2024, respectively. The change in value of the assets held by Rose Community Foundation totaled \$56,513 and \$47,994 for the years ended June 30, 2025 and 2024, respectively.

During 2006, the Organization was named the beneficiary of The Helen McLoraine Parent Pathways, Inc. Endowment Fund, with a \$1,000,000 endowment held and administered by The Denver Foundation. This endowment fund was contributed directly to the Foundation and is not shown as an asset of the Organization. The endowment was created initially to fund the program improvements and operations of the ECE Center but may be used to fund other aspects of the Organization's activities. The Organization is entitled to 5% of the endowment, as valued on December 31 of the preceding calendar year. Distributions are paid equally on a quarterly basis. For the years ended June 30, 2025 and 2024, the Organization received \$53,406 and \$53,491, respectively, in distributions that are included in foundation and institution support.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(5) Beneficial Interest in Perpetual Trust

The Organization is a beneficiary of a perpetual trust administered by a third-party trustee. A perpetual trust is an arrangement in which a donor establishes and funds a trust which grants the not-for-profit organization the irrevocable right to receive income earned on the trust assets in perpetuity, but never receive the assets held by the trust. Distributions from the trust are restricted for the Florence Crittenton ECE Center, and there were no distributions from the trust for the year ended June 30, 2025 and 2024. The Organization's total interest in the trusts is shown in the statements of financial position at June 30, 2025 and 2024 as a beneficial interest in perpetual trust of \$154,167 and \$149,884, respectively. On an annual basis, the Organization records the change in the value of the assets of the perpetual trust. During the years ended June 30, 2025 and 2024, the change in the value of trust was \$4,283 and \$10,110, respectively.

(6) Fair Value Measurements

The following table summarizes the fair value hierarchy levels used by the Organization for its financial instruments as of June 30, 2025:

	<u>Fair value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Equities	\$ 7,888,974	7,888,974	—	
Money market funds	1,025,255	1,025,255	—	
Fixed income	1,300,481	—	1,300,481	—
Mutual funds invested in fixed income	<u>212,616</u>	<u>212,616</u>	<u>—</u>	<u>—</u>
Subtotal investments	10,427,326	9,126,845	1,300,481	
Beneficial interest in assets held by others	722,308	—	—	722,308
Perpetual trust	<u>154,167</u>	<u>—</u>	<u>—</u>	<u>154,167</u>
Total	<u>\$11,303,801</u>	<u>9,126,845</u>	<u>1,300,481</u>	<u>876,475</u>

The following table summarizes the fair value hierarchy levels used by the Organization for its financial instruments as of June 30, 2024:

	<u>Fair value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Equities	\$ 7,001,353	7,001,353	—	
Money market funds	583,616	583,616	—	
Fixed income	1,258,449	—	1,258,449	—
Mutual funds invested in fixed income	<u>208,092</u>	<u>208,092</u>	<u>—</u>	<u>—</u>
Subtotal investments	9,051,510	7,793,061	1,258,449	
Beneficial interest in assets held by others	661,246	—	—	661,246
Perpetual trust	<u>149,884</u>	<u>—</u>	<u>—</u>	<u>149,884</u>
Total	<u>\$ 9,862,640</u>	<u>7,793,061</u>	<u>1,258,449</u>	<u>811,130</u>

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(6) Fair Value Measurements, Continued

The changes in financial instruments measured at fair value for which the Organization has used Level 3 inputs to determine fair value are as follows:

Balance at June 30, 2023	\$ 747,089
Contributions	—
Distributions	—
Change in value	<u>64,041</u>
Balance at June 30, 2024	811,130
Contributions	—
Distributions	—
Change in value	<u>65,345</u>
Balance at June 30, 2025	\$ <u>876,475</u>

(7) Property and Equipment

Property and equipment consists of the following at June 30:

	<u>2025</u>	<u>2024</u>
Land	\$ 200,400	200,400
Buildings and improvements	4,739,384	4,600,390
Vehicles	26,628	26,628
Furniture and equipment	<u>278,815</u>	<u>278,815</u>
	5,245,227	5,106,233
Less accumulated depreciation	<u>(1,826,324)</u>	<u>(1,619,310)</u>
	\$ <u>3,418,903</u>	<u>3,486,923</u>

(8) Fiscal Sponsor

The Organization was appointed the fiscal sponsor for The Colorado Teen Parent Collaborative (TPC) in 2016. The TPC, founded in 2015, is a unified community of organizations that strives to build capacity and connection for their members and advocates for teen parents and their children. As an active member of the TPC, the Organization is able to provide resources to facilitate the fiscal sponsorship, taking on the responsibility of ensuring the funds are used for tax-exempt purposes and paying expenses incurred by the TPC. Activity for the TPC is recorded as revenue and expenses on the statements of activities. Grants and contributions received for the TPC are recorded as net assets with donor restrictions and reclassified to net assets without donor restrictions when an applicable expense is incurred. There was no activity in the TPC during the year ended June 30, 2025. Revenue consisted of \$17,997 for the year ended June 30, 2024 and is included with contributions from foundations and institutions on the statements of activities. All revenue received during the year ended June 30, 2024 was released from restrictions. During the year ended June 30, 2024, this relationship was terminated.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(9) Net Assets

The Organization's net assets without donor restrictions includes amounts designated by the Board for the following purposes at June 30:

	<u>2025</u>	<u>2024</u>
Capital reserve	\$ 500,000	500,000
Wombacher Fund (for ECE Center)	500,000	500,000
Strategic Vision	3,000,000	3,000,000
Perpetuity	2,300,000	2,300,000
Operating	—	734,283
Workforce Equity	875,000	875,000
The Dorotha Hogue Endowment Fund (note 4)	<u>657,247</u>	<u>600,734</u>
Total board designated	\$ <u>7,832,247</u>	<u>8,510,017</u>

Net assets with donor restrictions consists of the following at June 30:

	<u>2025</u>	<u>2024</u>
Specific purpose		
Student and Family Support Program	\$ 421,584	674,969
ECE Center	15,000	27,776
Housing Assistance	86,000	—
Beneficial interest in perpetual trust (note 5)	154,167	149,884
The Legacy Fund endowment (note 4)	<u>65,061</u>	<u>60,512</u>
Total net assets with donor restrictions	\$ <u>741,812</u>	<u>913,141</u>

During the years ended June 30, 2025 and 2024, net assets totaling \$561,183 and \$430,524, respectively, were released from restrictions due to expenditures incurred for specific programs.

Endowments

The Dorotha Hogue Endowment Fund is managed by Rose Community Foundation and was established by the Board of Directors to provide funding for the ongoing operations of the Organization. Because this endowment was established by the Board of Directors, all activity is recorded in net assets without donor restrictions. The Parent Pathways, Inc. Florence Crittenton Legacy Fund (The Legacy Fund) consists of donor-restricted contributions and is managed by The Denver Foundation. The Legacy Fund was established to support the operations of the Florence Crittenton ECE Center. Because this endowment consists of donor-restricted contributions, all activity is recorded in net assets with donor restrictions until appropriated for expenditure according to the endowment policy. See also note 4. The Organization's endowment funds consist of the following at June 30:

	<u>2025</u>	<u>2024</u>
Dorotha Hogue Endowment Fund	\$ 657,247	600,734
The Legacy Fund	<u>65,061</u>	<u>60,512</u>
Total endowment funds	\$ <u>722,308</u>	<u>661,246</u>

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(9) Net Assets, Continued

Endowments, Continued

The State of Colorado adopted the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Organization's board has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as nets assets with donor restrictions: (a) the original value of the gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the donor gift instrument. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purpose of the Organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) The investment policies of the Organization

Following are the changes in the endowment net assets:

	<u>Net assets without donor restrictions</u>	<u>Net assets with donor restrictions</u>	<u>Total endowments</u>
Endowment net assets at June 30, 2023	\$ 552,740	54,575	607,315
Investment return	47,994	5,937	53,931
Contributions	—	—	—
Appropriated for expenditure	—	—	—
Endowment net assets at June 30, 2024	\$ 600,734	60,512	661,246
Investment return	56,513	4,549	61,062
Contributions	—	—	—
Appropriation for expenditure	—	—	—
Endowment net assets at June 30, 2025	\$ <u>657,247</u>	<u>65,061</u>	<u>722,308</u>

Return Objectives and Risk Parameters

Endowment assets include assets that the Organization must hold in perpetuity. The Organization has engaged The Denver Foundation and Rose Community Foundation (collectively, the Foundations) to hold its endowment assets. Therefore, the Organization has adopted the investment policies of these Foundations. Management believes these policies attempt to provide a reasonable, predictable, stable and sustainable level of distributions to the Organization that supports current needs and provides for growth in assets and income over time. Under this policy, the endowment assets are invested in a manner that is intended to produce a long-term rate of return that is greater than the rate of inflation.

Florence Crittenton Services of Colorado

Notes to Financial Statements, Continued

(9) Net Assets, Continued

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-or-return objectives, the Organization relies on the investment strategies of the Foundations, which emphasizes a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

Distribution Policy and How the Investment Objectives Relate to Distribution Policy

The agreement with Rose Community Foundation allows for distributions of 5% of the fund balance at December 31 annually. The agreement with The Denver Foundation allows for distributions of 5% of the fund in equal quarterly distributions based on the valuation of the fund as of December 31st of the proceeding calendar year. Excess earnings, if any, are reinvested in the funds.

(10) Retirement Plan

The Organization sponsors an employee retirement plan (the Plan) under the provisions of IRC Section 401(k). All permanent full-time employees and part-time employees, who work at least half-time, are eligible to participate in the Plan on the first day of the calendar month after they have completed 30 days of employment. Participants are eligible to contribute up to 100% of their earnings. Under the Plan, the Organization makes a contribution for all employees who have completed six months of service in an amount equal to 50% of the employee's contributions, up to 3% of the employee's annual salary. The Organization may also make a discretionary contribution of up to 2% of the employee's annual salary, to be determined annually, without regard to employee contributions. During the years ended June 30, 2025 and 2024, the Organization made matching contributions to the plan totaling \$43,615 and \$34,478, respectively, and is included with employee benefits on the statements of functional expenses.